



Abby Kelley Foster Charter Public School
10 New Bond Street Worcester, MA 01606
Phone: (508) 854-8400 Fax: (508) 854-8484
www.akfcs.org

Facilities and Finance Committee Meeting Agenda- DIGITAL MEETING

Friday, September 16, 2022, 8:00 a.m

<https://akfcs-org.zoom.us/j/91663515791?pwd=OXNJTWZFLy9qQjZCY1NTVHBNMkNrUT09>

Meeting ID: 916 6351 5791 **Passcode:** 070140

By phone: +1 929 205 6099 **Meeting ID:** 916 6351 5791

- I. Call to Order- Ms. Bibiche Zagabe-Ndiku, Chair
- II. Introductions/ Attendance Recorded
- III. Review of the August 19, 2022, Meeting Minutes
 - a. **Motion:** To approve the August 19, 2022, Meeting Minutes
- IV. Financial Report- Alisha Carpino
 - a. EOY '21-22 Financial Report
- V. Audit Update- Alisha Carpino
- VI. Facilities Update- Heidi Paluk
 - a. Middle School Project
 - b. Elementary School Project
- VII. IT Update- Gabriel Beltran
- VIII. Timely Topics as Identified by the Chair and/or ED
- IX. Upcoming Facility & Finance Committee Meeting
 - a. Friday, October 21, 2022
- X. Adjournment



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Facilities and Finance Committee Meeting Minutes- DRAFT

Friday, August 19, 2022, 8:00 a.m.

<https://akfcs-org.zoom.us/j/91767841086?pwd=M0VRMUJEZFZYVFR4eWZZdWNYcVZ5Zz09>

Meeting ID: 917 6784 1086 **Passcode:** 400693

By phone: +1 646 931 3860 US **Meeting ID:** 917 6784 1086

The meeting was called to order by Ms. Bibiche Zagabe-Ndiku, Chair, at 9:03 am. The attendance was recorded as follows:

Board/Committee Members: Adam Beaudry, Patrick Royce, Bibiche Zagabe-Ndiku, Celia Blue

Staff in attendance: Heidi Paluk, Gabriel Beltran

Ms. Zagabe-Ndiku asked the Committee to review the Meeting Minutes from the June 17, 2022 meeting. Upon its review, Ms. Zagabe-Ndiku asked for a motion to approve the minutes from June 17, 2022, Facilities and Finance Meeting. Mr. Royce made the motion, and it was seconded by Ms. Zagabe-Ndiku. The committee unanimously approved the minutes.

Finance/Facilities Project Updates

Ms. Paluk provided an update on the audit and explained that we would hear back from the auditors starting in September. It was noted that all documents needed so far had been submitted and that no questions were yet presented to the school. It was also explained that not many financials were available for reporting one month into the fiscal year. Ms. Paluk explained there would be some differences in how the financials looked in terms of ordering supplies and making sure that we were being mindful of the purchases made at the beginning of the school year. Mr. Royce inquired about the outstanding recommendations from AAF and whether they were completed, to which it was noted that there was nothing outstanding.

Ms. Paluk presented a PowerPoint photo presentation on the many projects currently taking place this summer. It was explained that while many things were accomplished, there were some projects still in progress and some projects that would not be completed yet. Ms. Paluk explained the days are spent managing the many contractors coming into the building and making sure schedules are done to avoid overcrowding.

Ms. Paluk presented the many accomplishments this summer, such as the entire middle school being painted and many carpentry repairs. It was noted that the objective was to bring the schools to standard and work on preventative maintenance. Ms. Paluk explained that she had great success with many contractors and that this situation has allowed us to be more aware of the many things happening



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in the schools. According to Ms. Paluk, the goal was to adhere to the preventative maintenance timeframes so that the schools are suitable for students.

Ms. Paluk explained that every building had significant and necessary work done and that there was still more work to do, including changing ceiling tiles and floor work. Ms. Paluk also spoke about the current facilities staff and the changes that would be happening in this department to better the schools' needs. Day porters would be coming in to assist with cleaning the schools.

Ms. Blue inquired about temporary agencies to assist to which Ms. Paluk explained that because of CORI checks, it would take time for them to start. It was explained that a new cleaning company now worked for the school, but like many other places, staff was limited, and they were doing projects that would have been done by the day staff. Ms. Blue also inquired about the emergency clause in place to assist with this, and it was noted that attempts were being made to outsource the day cleaning team and that the current company president had been notified of this request, and we would be waiting to see if this was possible. Mr. Royce also seconded Ms. Blue's idea and contracted a second company to assist.

Mr. Royce reiterated the need to take control of the facilities department and establish a committee to stay on top of the many things happening in the three buildings. Ms. Blue also suggested obtaining a general contractor, to which it was noted that BluSky, who was currently working in the ES basement, would be assisting with the other projects. It was also pointed out that there were supply issues even with the other companies and that we were working with BluSky to obtain what was needed for the school. The Board members ensured Ms. Paluk that they had her full support as the students' needs and safety were essential and thanked her for her hard work.

IT Update

Mr. Belan explained that network updates were done and that 90% of the network implementation had been completed. It was explained that every device was upgraded to provide necessary software updates and recommendations. Mr. Beltran also explained that forty-five projectors were purchased, but due to supply and vendor issues, they would be installed either during thanksgiving break or Christmas break. It was also noted that new teachers were purchased for teachers as some computers were old and needed to be replaced. Chromebooks were also purchased for the student computers that needed to be replaced. Mr. Beltran also noted that he intended to resume the technology committee once pertinent upgrades were completed.

Mr. Beltran explained that he would be meeting with the vendor for printer toners to make sure that this was available for the school. Ms. Blue inquired about whether the IT department was fully staffed, to which it was noted that there are interviews currently going on for the open position and that they would be making a decision soon on that. Ms. Blue requested that a report on the overall projects, ongoing projects, and milestones for the year would be helpful for Board members to follow along.

Mr. Royce also inquired about the most recent update to the technology policy, to which it was noted that it is overdue and currently being worked on. Mr. Royce also voiced his support for the technology roadmap and projects. Ms. Zagabe-Ndiku inquired about student and family conduct in terms of technology being in the handbook, to which it was noted that this project would be worked on.



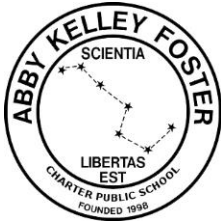
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Ms. Zagabe-Ndiku called for a motion to adjourn the meeting. Mr. Royce made the motion, and it was seconded by Ms. Blue. Roll call was taken, and the Board members voted unanimously to adjourn the meeting at 9:45 a.m.



ABBY KELLEY FOSTER CHARTER PUBLIC SCHOOL

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September 16, 2022

Notes to Draft Financial Statements dated June 2022:

Attached are unaudited financial statements for the 12-month period ending June 30, 2022.

Following are explanations of various budget items and variances:

Revenue from State Sources- The actual for our tuition and transportation payments is \$332,966 above the budgeted amount. We are seeing an upward trend again as DESE increased our monthly payments to make up for what was missed during the winter months. This put us above the budgeted amount as tuition revenue was expected to be higher than budgeted due to changes that came after the budget was completed in relation to Student Opportunity Act and standard tuition increase.

In District Transportation- Costs related to this are above the budgeted number by \$41,783. This is due to \$33,204 in fuel adjustments payments made because of the rise in gas prices and a monitor needed due to some high needs situations.

Nutrition- While not spoken as Nutrition is a losing department, I wanted to note that in FY22 the Nutrition department ended with a small profit of \$53,085. This is due an increase in participation with the offering of free meals for all students, a new point of sales system for breakfast after the bell and bringing food from the High School for sixth and seventh graders in our Middle School. I am working with the Director of Nutrition to see how we can continue this trend going forward.

Federal Grant Funding- The actual here is \$572,173 above the budgeted number for the year. This is due to receiving extra grant funding that wasn't anticipated in the Title I grant and competitive federal grants that were received totaling over \$300,000.

Staffing Costs- Salaries ended \$400,393 under budget. This is due to positions that were open throughout the year along with replacements that came in at lower salaries than predicted.

Benefits and Other Fixed Charges - For FY22 we decided to stay with BCBS. This was budgeted at a 5%-9% increase based on information received from HRK. We ended up being able to renew at a 3% increase and this gave us significant savings from what we projected the cost to be. Due to this, the expense ends under the budgeted amount by \$463,303. Abby Kelly has also received a \$60,000 refund for unused HRA funds from last year. We were able to renew the health insurance with no increase for FY23

Financing- The FY22 Debt Service Coverage Ratio is 2.19:1, compared to a required ratio of 1.15:1.

**Abby Kelley Foster Charter Public School
Statement of Activities - Unaudited
July 2021 - June 2022**

	Actual	Budgeted	Budgeted		
	July 1, 2021- June 30, 2022	July 1, 2021- June 30, 2022	YTD Budget Variance as of June 30, 2022	Total Fiscal Year 2022	YTD Budget Variance Percentage
Operating Revenues:					
Revenue from State Sources	22,396,288.00	22,063,321.68	332,966.32	22,063,321.68	2%
State Grants	12,500.01	-	12,500.01	-	
Revenue from Federal Sources	3,164,111.20	2,591,937.96	572,173.24	2,591,937.96	22%
Meal Program Revenues	966,317.46	650,000.04	316,317.42	650,000.04	49%
AKFCS Educational Foundation Funding	1,723.75	20,000.04	(18,276.29)	20,000.04	-91%
E-Rate Reimbursement	105,435.90	30,000.00	75,435.90	30,000.00	251%
Other Revenues	150,082.45	135,000.12	15,082.33	135,000.12	11%
Total Revenue	26,796,458.77	25,490,259.84	1,306,198.93	25,490,259.84	5%
Operating Expenses:					
Administration:					
Salaries- Leadership & Administration	914,538.16	889,331.64	25,206.52	889,331.64	3%
Contracted Services- District	216,693.35	221,760.00	(5,066.65)	221,760.00	-2%
Contracted Services- Legal	92,440.06	75,000.00	17,440.06	75,000.00	23%
Information Management & Technology	349,499.34	144,000.04	205,499.30	144,000.04	143%
Recruitment & Advertising	25,822.05	22,500.04	3,322.01	22,500.04	15%
Other Administrative Expenses	213,833.98	567,018.76	(353,184.78)	567,018.76	-62%
Depreciation	2,064.28	86,188.20	(84,123.92)	86,188.20	-98%
Total Administration	1,814,891.22	2,005,798.68	(190,907.46)	2,005,798.68	-10%
Instructional Services:					
Salaries- Instructional	12,045,488.41	12,304,570.92	(259,082.51)	12,304,570.92	-2%
Contracted Services- Instructional	331,262.39	200,100.00	131,162.39	200,100.00	66%
Professional Development	76,808.35	170,700.00	(93,891.65)	170,700.00	-55%
Supplies & Materials	452,541.77	270,308.00	182,233.77	270,308.00	67%
International Baccalaureate Program	71,844.15	49,866.84	21,977.31	49,866.84	44%
Depreciation	33,665.39	104,844.00	(71,178.61)	104,844.00	-68%
Total Instructional Services	13,011,610.46	13,100,389.76	(88,779.30)	13,100,389.76	-1%
Pupil Services-Other					
Salaries- Other Student Services	558,866.52	672,572.04	(113,705.52)	672,572.04	-17%
Student Transportation	1,398,375.14	1,356,592.20	41,782.94	1,356,592.20	3%
Food Services	579,911.26	463,608.24	116,303.02	463,608.24	25%
Nursing Supplies	1,720.96	6,000.12	(4,279.16)	6,000.12	-71%
Athletic Programs	175,783.75	202,986.60	(27,202.85)	202,986.60	-13%
Translations	14,892.22	30,000.00	(15,107.78)	30,000.00	-50%
Other Student Services	87,065.53	166,134.00	(79,068.47)	166,134.00	-48%
Total Pupil Services	2,816,615.38	2,897,893.20	(81,277.82)	2,897,893.20	-3%
Operation and Maintenance of Plant:					
Salaries	354,883.58	407,694.96	(52,811.38)	407,694.96	-13%
Contracted Cleaning Costs	253,644.00	-	253,644.00	-	
Maintenance of Buildings, Grounds & Equipment	670,064.15	550,784.04	119,280.11	550,784.04	22%
Environmental Costs	-	-	-	-	
Utilities	780,011.79	727,303.92	52,707.87	727,303.92	7%
Depreciation	1,378,210.23	1,780,502.40	(402,292.17)	1,780,502.40	-23%
Total Operation & Maintenance of Plant	3,436,813.75	3,466,285.32	(29,471.57)	3,466,285.32	-1%
Benefits and Other Fixed Charges					
Retirement & Fringe Benefits	2,438,212.70	2,901,515.28	(463,302.58)	2,901,515.28	-16%
Rental/Lease of Buildings, Grounds & Equipment	116,089.32	84,000.00	32,089.32	84,000.00	38%
Insurance (non-employee)	139,802.42	154,240.83	(14,438.41)	154,240.83	-9%
Total Benefits and Other Fixed Charges	2,694,104.44	3,139,756.11	(445,651.67)	3,139,756.11	-14%
Total Operating Expenses	23,774,035.25	24,610,123.07	(836,087.82)	24,610,123.07	-3%
Non-Operating Expenses:					
Interest Expense- Long Term Debt	696,148.46	686,719.56	9,428.90	686,719.56	1%
Loss on Disposal	296,625.54	-	296,625.54	-	
Total Non-Operating Expenses	992,774.00	689,719.56	303,054.44	689,719.56	44%
Non-Operating Revenue:					
Interest Income	6,014.50	3,000.00	3,014.50	3,000.00	100%
Total Non-Operating Revenue	6,014.50	3,000.00	3,014.50	3,000.00	100%
Total Expenses	24,766,809.25	25,299,842.63	(533,033.38)	25,299,842.63	-2%
Change in Net Position	2,035,664.02	193,417.21	1,842,246.81	193,417.21	952%

Abby Kelley Foster Charter Public School
Statement of Net Position
As of June 30, 2022

	As of Jun 30, 2022	As of Jun 30, 2021 (PY)	Total Change	% Change
ASSETS				
Current Assets				
Bank Accounts	9,429,993.64	8,941,531.15	488,462.49	5.46%
Accounts Receivable	12,147.55	3,400.00	8,747.55	257.28%
Other Current Assets	2,301,060.71	261,719.21	2,039,341.50	779.21%
Total Current Assets	\$ 11,743,201.90	\$ 9,206,650.36	\$ 2,536,551.54	27.55%
Fixed Assets	36,028,380.49	37,147,144.72	-1,118,764.23	-3.01%
Other Assets	0.00	0.00	0.00	
TOTAL ASSETS	\$ 47,771,582.39	\$ 46,353,795.08	\$ 1,417,787.31	3.06%
LIABILITIES AND EQUITY				
Liabilities				
Current Liabilities				
Accounts Payable	559,100.04	120,920.87	438,179.17	362.37%
Credit Cards	0.00	7,839.30	-7,839.30	-100.00%
Other Current Liabilities	3,397,754.98	2,098,088.64	1,299,666.34	61.95%
Total Current Liabilities	\$ 3,956,855.02	\$ 2,226,848.81	\$ 1,730,006.21	77.69%
Long-Term Liabilities	17,881,180.01	20,558,766.93	-2,677,586.92	-13.02%
Total Liabilities	\$ 21,838,035.03	\$ 22,785,615.74	-\$ 947,580.71	-4.16%
Equity	25,933,547.36	23,568,179.34	2,365,368.02	10.04%
TOTAL LIABILITIES AND EQUITY	\$ 47,771,582.39	\$ 46,353,795.08	\$ 1,417,787.31	3.06%

Abby Kelley Foster Charter Public School
Statement of Cash Flows (unaudited)
July 1, 2021 thru June 30, 2022

OPERATING ACTIVITIES

Change in Net Position	2,035,664.02
Adjustments to reconcile Net Income to net cash provided by Operations:	
Accounts Receivable	(2,063,576.02)
Prepaid Expenses	15,486.97
Accounts Payable	473,832.21
Fundraising Liabilities	356,685.23
Accrued Payroll Related Liabilities	(90,536.94)
Accrued Interest and Bond Costs	(5,071.18)
Accrued Environmental Expenses	(31,942.55)
Other Accrued Expenses	(5,682.17)
Total Adjustments to reconcile Net Income to Net Cash provided by operations:	(1,350,804.45)
Net cash provided by operating activities	684,859.57

INVESTING ACTIVITIES

Building Improvements	(76,376.06)
Buildings	922,481.61
Computers & Peripherals	(110,301.82)
Construction in Progress	(239,931.23)
FF&E	619,690.99
Land Improvements	(4,793.94)
Textbooks & Other Instructional	7,994.68
Net cash provided by investing activities	1,118,764.23

FINANCING ACTIVITIES

Principal Payments for Bond Payable	(1,315,161.31)
Amortization of Bond Costs	0.00
Net cash provided by financing activities	(1,315,161.31)

Net cash increase (decrease) for period (7/1/2021-6/30/2022)	488,462.49
Cash Balance @ Beginning of Period (7/1/2021)- unrestricted	8,941,531.15
Cash Balance @ End of Period (6/30/2022)- unrestricted	9,429,993.64

Abby Kelley Foster Charter Public School
Middlesex Savings Bank
Covenant Compliance Certificate
For the Period Ending June 30, 2022 (unaudited)

Debt Service Coverage Ratio: Tested Semi-Annually

CASH FLOW AVAILABLE FOR DEBT SERVICE:

Change in Net Position	\$ 2,035,664
<i>Plus:</i>	
Depreciation	\$ 1,710,565
Amortization	\$ -
Interest Expense	\$ 696,148
<i>Minus/Plus:</i>	
Unrealized Gains/(Losses) on Investments	
Extraordinary Gains/(Losses)	
Net Operating Cash Flow	\$ 4,442,378

DEBT SERVICE:

Interest Expense	\$ 696,148
Current Maturities of Long Term Debt (ytd)	\$ 1,330,483
Total Debt Service	\$ 2,026,632
Required Ratio	1.15
Actual Ratio (unaudited YTD)	2.19
Compliance	yes

Abby Kelley Foster Charter Public School
Check Detail
Jun-22

Date	Transaction Type	Name	Memo/Description	Amount
06/01/2022	Expenditure	Blue Cross Blue Shield of MA	External Withdrawal BCBS MASS BC External Withdrawal BCBS MASS BCBSMA - PREMIUM REF*BFP	-148,274.46
06/01/2022	Expenditure	Blue Cross Blue Shield of MA	External Withdrawal BCBS MASS BC External Withdrawal BCBS MASS BCBSMA - PREMIUM REF*BFP	-13,308.87
06/01/2022	Expenditure	Blue Cross Blue Shield of MA	External Withdrawal BCBS MASS BC External Withdrawal BCBS MASS BCBSMA - PREMIUM REF*BFP	-11,140.49
06/01/2022	Expenditure	Blue Cross Blue Shield of MA	External Withdrawal BCBS MASS BC External Withdrawal BCBS MASS BCBSMA - PREMIUM REF*BFP	-3,249.00
06/01/2022	Bill Payment (Check)	Middlesex Savings Bank	# 164157127May22	-96,095.73
06/01/2022	Bill Payment (Check)	Middlesex Savings Bank	# 164157466May22	-71,182.80
06/02/2022	Expenditure	Blue Cross Blue Shield of MA	External Withdrawal EBPA LLC - External Withdrawal EBPA LLC - INS PREM	-1,503.45
06/02/2022	Expenditure	TASC- FlexSystem	External Withdrawal TASC - TASC External Withdrawal TASC - TASCFUNDS e980f1067286914	-5,038.00
06/06/2022	Bill Payment (Check)	Citizens Bank	# 5530950000014104May22	-19,041.70
06/06/2022	Expenditure	TASC- FlexSystem	External Withdrawal TASC TASC - External Withdrawal TASC TASC - FUNDING a46cc5f13549ee	-4,315.43
06/06/2022	Expenditure	HR Knowledge Inc.	External Withdrawal HR KNOWLEDGE External Withdrawal HR KNOWLEDGE DEB - PAYROLL	-4,697.59
06/07/2022	Bill Payment (Check)	Herff Jones	Multiple invoices	-1,667.71
06/07/2022	Bill Payment (Check)	REPUBLIC SERVICES	Acct #309540019731 - Inv #0954-002098541	-3,604.07
06/07/2022	Expenditure	USable Life	External Withdrawal USABLE LIFE External Withdrawal USABLE LIFE - PREM PAYMT	-5,817.79
06/07/2022	Expenditure	Nationwide Trust Company, FSB	External Withdrawal NW TRUST TRU External Withdrawal NW TRUST TRUST COLLECTIONS - CONTR	-25,220.74
06/08/2022	Bill Payment (Check)	AA Transportation	Multiple invoices	-141,782.00
06/08/2022	Bill Payment (Check)	City of Worcester Police Dept	Acct #WPDS0000C47 - Multiple invoices	-1,856.52
06/08/2022	Bill Payment (Check)	DIY Mobile Box	Multiple invoices (details on stub)	-370.00
06/08/2022	Bill Payment (Check)	Duva Distributors	Multiple invoices	-565.93
06/08/2022	Bill Payment (Check)	French River Ed. System	Multiple invoices (details on stub)	-43,477.00
06/08/2022	Bill Payment (Check)	Frontline Technologies Group LLC	Multiple invoices	-3,883.82
06/08/2022	Bill Payment (Check)	Fuhr, Lindsay	Multiple invoices (details on stub)	-643.12
06/08/2022	Bill Payment (Check)	Guertin Graphics, Inc.	Multiple invoices (details on stub)	-1,619.10
06/08/2022	Bill Payment (Check)	Melissa Couepel	Multiple invoices	-82.71
06/08/2022	Bill Payment (Check)	AFI Technologies Inc	Inv #B3B555F0-0001	-415.50
06/08/2022	Bill Payment (Check)	Ahern, John	Inv #5/25 Volleyball	-153.00
06/08/2022	Bill Payment (Check)	Alexandra Connell	Inv #MTEL Courses	-230.00
06/08/2022	Bill Payment (Check)	Andrea Pinkney	Inv #6-13-22	-3,000.00
06/08/2022	Bill Payment (Check)	Ben Siimes	Inv #Physics Supplies	-123.43
06/08/2022	Bill Payment (Check)	Boykin, Allyssa	Inv #FY22 Individual PD	-198.97
06/08/2022	Bill Payment (Check)	Christine Abbott	Inv #Bio/Forensic	-151.43
06/08/2022	Bill Payment (Check)	Cox, Katelyn	Inv #PD Principal's Fund	-97.00
06/08/2022	Bill Payment (Check)	Elite Fitness Professionals DBA SLS Fitness	Inv #4	-3,000.00
06/08/2022	Bill Payment (Check)	Gould, Kelly	Inv #Pizza GR 1 & 2	-350.00
06/08/2022	Bill Payment (Check)	Hampton, Tamara	Inv #Cheer Varsity & MS	-718.33
06/08/2022	Bill Payment (Check)	Heil, Lynn	Inv #Books for the library	-64.25
06/08/2022	Bill Payment (Check)	Houck, Laura	Inv #Flags	-176.21
06/08/2022	Bill Payment (Check)	J.W.Pepper	Inv #364326596	-150.00
06/08/2022	Bill Payment (Check)	Mansoor, Mary	Inv #FY22 PD	-194.00
06/08/2022	Bill Payment (Check)	Music is Elementary	Inv #INV-18347	-504.35
06/08/2022	Bill Payment (Check)	Neillio's At Lexington	Inv #47897	-1,425.00
06/08/2022	Bill Payment (Check)	Pineda, Olga	Inv #MS Spring Concert	-63.96
06/08/2022	Bill Payment (Check)	Prest, Cynthia	Inv #FY22 PD	-400.00
06/08/2022	Bill Payment (Check)	Regan, Jessica	Inv #MCAS Balloons	-22.00
06/08/2022	Bill Payment (Check)	Reynolds, Alyssa	Inv #YAH Shirts	-265.92
06/08/2022	Bill Payment (Check)	Simmarano, Michael	Inv #Spring 2022	-219.00
06/08/2022	Bill Payment (Check)	T. Lee Associates	Inv #05312022	-1,620.00
06/08/2022	Bill Payment (Check)	Thurston Foods, Inc.	Acct #19950 - Inv #1120899	-994.85
06/08/2022	Bill Payment (Check)	Vitali, Richard	Inv #5/25 Volleyball	-153.00
06/08/2022	Bill Payment (Check)	Wassgatt, Dianne	Inv #FY22 Individual PD	-198.97
06/08/2022	Bill Payment (Check)	MacGill, W. Nurse Supply Co.	Inv #IN0796321	-63.94
06/08/2022	Bill Payment (Check)	Preferred Meal Systems, Inc.	Multiple invoices	-30,466.07
06/08/2022	Deposit	Heil, Lynn	DEPOSIT - Lost Library Book	13.00
06/09/2022	Payment	FC United LLC		3,900.00
06/09/2022	Payment	D P Sports & Fitness		5,714.32
06/10/2022	Bill Payment (Check)	Sal's Pizza	Inv #0124688	-343.20
06/10/2022	Bill Payment (Check)	Preferred Meal Systems, Inc.	Inv #CDIM/1295233	-3,180.07
06/10/2022	Expenditure	M.T.R.S.	External Withdrawal MTRS - P External Withdrawal MTRS - Payment REF*AA*05202205935	-100,232.15
06/13/2022	Bill Payment (Check)	Wells Fargo Financial Leasing	Multiple invoices	-6,338.10
06/13/2022	Bill Payment (Check)	Alisha Carpino	Inv #SNHU Class PD	-1,881.00
06/13/2022	Bill Payment (Check)	Cherry Road Technologies	Inv #ACC-SINV-2022-00694	-3,341.25
06/13/2022	Bill Payment (Check)	Cogent	Inv #ABBYKELL0001Jun2022	-3,264.00
06/13/2022	Bill Payment (Check)	Commonwealth of Massachusetts DPS Boiler	Inv #167673	-450.00
06/13/2022	Bill Payment (Check)	Connors, Jennifer	Inv #FY22PD	-400.00
06/13/2022	Bill Payment (Check)	EDS Mechanical Inc	Inv #11977	-1,375.76
06/13/2022	Bill Payment (Check)	Herff Jones	Inv #1129030	-30.21
06/13/2022	Bill Payment (Check)	MacGill, W. Nurse Supply Co.	Inv #IN0797262	-117.46

06/13/2022	Bill Payment (Check)	Mansfield Paper Company, Inc.	Acct #2355 - Inv #457280	-907.94
06/13/2022	Bill Payment (Check)	Staples	Acct #1625462BOS - Inv #3509677174	-377.47
06/13/2022	Bill Payment (Check)	Caroline Lyman	Inv #Windshield	-329.02
06/14/2022	Bill Payment (Check)	Gleason, Denise	Inv #FY22PD	-400.00
06/15/2022	Deposit		Deposit Internet Transfer from x Deposit Internet Transfer from xxx2848	900,000.00
06/16/2022	Expenditure	USABLE Life	External Withdrawal USABLE LIFE External Withdrawal USABLE LIFE - PREM PAYMT	-6,896.95
06/17/2022	Deposit		DEPOSIT	1,800.00
06/17/2022	Deposit		DEPOSIT	1,167.53
06/21/2022	Expenditure	TASC- FlexSystem	External Withdrawal TASC TASC - External Withdrawal TASC TASC - FUNDING ab92c7b43fe696	-4,315.43
06/22/2022	Deposit	Houck, Laura	Class of 2025	562.00
06/22/2022	Expenditure	Nationwide Trust Company, FSB	External Withdrawal NW TRUST TRU External Withdrawal NW TRUST TRUST COLLECTIONS - CONTR	-25,231.95
06/24/2022	Bill Payment (Check)	College Board, The	Acct #39966 - Inv #ES00147621	-458.00
06/24/2022	Bill Payment (Check)	Crystal Rock	Acct #11174381270102 - Inv #1270102 060122	-190.34
06/24/2022	Bill Payment (Check)	Hanover Insurance Co.	Acct #1502972751-001-000 - Inv #1502972751001000Jun22	-481.40
06/24/2022	Bill Payment (Check)	Herff Jones	Inv #2810636	-541.83
06/24/2022	Bill Payment (Check)	Institute for Multi-Sensory Education	Inv #174307	-1,275.00
06/24/2022	Bill Payment (Check)	PDC-IDenticard	Inv #934350228795	-1,526.49
06/24/2022	Bill Payment (Check)	SHI International	Acct #1128388 - Inv #B15329779	-32,959.00
06/24/2022	Bill Payment (Check)	Teacher Created Resources	Inv #6580380	-36.97
06/24/2022	Bill Payment (Check)	Lakeshore Learning Materials	Inv #159383060722	-152.68
06/24/2022	Bill Payment (Check)	Trane U.S., Inc.	Inv #312665768	-963.00
06/24/2022	Bill Payment (Check)	Fluid Media Technologies		-2,688.00
06/24/2022	Expenditure	HR Knowledge Inc.	External Withdrawal HR KNOWLEDGE External Withdrawal HR KNOWLEDGE DEB - PAYROLL	-3,278.56
06/27/2022	Bill Payment (Check)	AA Transportation	Multiple invoices	-19,088.71
06/27/2022	Bill Payment (Check)	Best Plumbing Specialties, Inc	Multiple invoices (details on stub)	-2,393.84
06/27/2022	Bill Payment (Check)	Booster Spirit Wear	Multiple invoices (details on stub)	-2,721.60
06/27/2022	Bill Payment (Check)	Club Z! In-Home Tutoring of Northborough	Multiple invoices (details on stub)	-4,590.00
06/27/2022	Bill Payment (Check)	Duva Distributors	Multiple invoices	-353.50
06/27/2022	Bill Payment (Check)	JP Pest Services, LLC	Multiple invoices	-346.20
06/27/2022	Bill Payment (Check)	New England Ice Cream	Multiple invoices (details on stub)	-309.26
06/27/2022	Bill Payment (Check)	OHI Engineering, Inc	Multiple invoices	-4,779.79
06/27/2022	Bill Payment (Check)	Preferred Meal Systems, Inc.	Multiple invoices	-18,134.63
06/27/2022	Bill Payment (Check)	AFI Technologies Inc	Inv #B3B555F0-0002	-415.50
06/27/2022	Bill Payment (Check)	Ascentria Community Services, Inc	Acct #AKFCS - Inv #0422-T16	-898.69
06/27/2022	Bill Payment (Check)	Barnes & Noble	Inv #4276962	-335.52
06/27/2022	Bill Payment (Check)	Booster Enterprises Inc.	Inv #2022 - 1.0	-4,557.17
06/27/2022	Bill Payment (Check)	City Of Worcester Water/Sewer	Acct #15-0088-F00 - Inv #4411521, 15-0046-000	-607.50
06/27/2022	Bill Payment (Check)	Didonna, Amy	Inv #May 2022	-3,320.00
06/27/2022	Bill Payment (Check)	DIY Mobile Box	Inv #18887	-200.00
06/27/2022	Bill Payment (Check)	Earthlink Business/Windstream	Inv #74865929	-461.81
06/27/2022	Bill Payment (Check)	Eversource (formally NSTAR-1639-Elern)	Acct #16399370010 - Inv #16399370010May9-Jun8	-91.93
06/27/2022	Bill Payment (Check)	Eversource (formally Nstar-2845- HS)	Inv #28458270023May9-Jun8	-1,040.01
06/27/2022	Bill Payment (Check)	Eversource (formerly NStar-1638- MS)	Acct #16382880025 - Inv #16382880025May9-Jun8	-414.48
06/27/2022	Bill Payment (Check)	Facilities Management & Maintenance, Inc.	Inv #40221	-21,137.33
06/27/2022	Bill Payment (Check)	French River Ed. System	Inv #11744	-38,737.00
06/27/2022	Bill Payment (Check)	Gould, Kelly	Inv #Doughnuts	-85.71
06/27/2022	Bill Payment (Check)	International Baccalaureate Americas	Acct #S004965 - Inv #12235461	-11,650.00
06/27/2022	Bill Payment (Check)	Joubert, Melissa	Inv #Nursing Supplies	-66.94
06/27/2022	Bill Payment (Check)	Kaitlyn Perrin	Inv #FY22 Individual PD	-400.00
06/27/2022	Bill Payment (Check)	Karen Dascoli	Inv #FY22 PD	-400.00
06/27/2022	Bill Payment (Check)	Mastro's Power Washing Service	Voided - Inv #6/10/2022	0.00
06/27/2022	Bill Payment (Check)	Melissa Couepel	Inv #6/6-3/15/2022	-73.52
06/27/2022	Bill Payment (Check)	Moriah Marable	Inv #Refund of Meal Acct	-99.95
06/27/2022	Bill Payment (Check)	National Grid 38928-53023	Inv #38928-53023June9	-6,064.76
06/27/2022	Bill Payment (Check)	National Grid 69923-82006	Inv #69923-82006-June9	-8,687.21
06/27/2022	Bill Payment (Check)	National Grid-6 New Bond	Acct #3922905023 - Inv #39229-05023May10-Jun8	-21,315.11
06/27/2022	Bill Payment (Check)	Next Gen Supply Group	Inv #316875-01	-212.76
06/27/2022	Bill Payment (Check)	Pamela Choinski	Inv #FY22 PD Balance	-225.00
06/27/2022	Bill Payment (Check)	Pineda, Olga	Inv #Pizza MICCA	-150.70
06/27/2022	Bill Payment (Check)	Quadient Financial USA, Inc	Acct #7900044050672835 - Inv #7900044050672835Jun22	-250.00
06/27/2022	Bill Payment (Check)	Rediker Software, Inc.	Inv #INV-14824	-37,760.00
06/27/2022	Bill Payment (Check)	Ryder, Stephanie Collins	Inv #10/27-5/24 Travel	-183.46
06/27/2022	Bill Payment (Check)	Scichilone, Lynn	Inv #FY22 PD	-354.00
06/27/2022	Bill Payment (Check)	Shapiro Educational & Behavioral Consulta	Inv #AK0522S	-25,672.50
06/27/2022	Bill Payment (Check)	Staples	Acct #1625462BOS - Inv #3510584172	-95.03
06/27/2022	Bill Payment (Check)	Staples	Acct #1625462BOS - Inv #3510584173	-47.54
06/27/2022	Bill Payment (Check)	Stone, Michael	Inv #Graduation 2022	-500.00
06/27/2022	Bill Payment (Check)	Thurston Foods, Inc.	Acct #19950 - Inv #1125560	-968.20
06/27/2022	Bill Payment (Check)	Warhol, Kendra	Inv #FY22 PD	-100.00
06/27/2022	Bill Payment (Check)	Wasgatt, Dianne	Inv #FY22 PD Balance	-97.00
06/27/2022	Bill Payment (Check)	YMCA of Central Massachusetts	Inv #CM10020	-606.75
06/27/2022	Bill Payment (Check)	City of Worcester Police Dept	Acct #WPDS0000C47 - Multiple invoices	-1,650.24

06/27/2022	Bill Payment (Check)	Learners Edge LLC	Multiple invoices (details on stub)	-6,193.00
06/27/2022	Bill Payment (Check)	Liberty MA Portfolio Fee LLC	Acct #600419881 - Multiple invoices (details on stub)	-972.00
06/27/2022	Bill Payment (Check)	McGraw Hill Co.	Acct #327732 - Multiple invoices (details on stub)	-166,080.69
06/30/2022	Bill Payment (Check)	McGraw Hill Co.	Acct # 327732 - Inv #123225454001A	-22,952.12
06/30/2022	Bill Payment (Check)	Federal Express	Acct #2329-2265-6 - Inv #7-793-08925	-27.31
06/30/2022	Bill Payment (Check)	Herff Jones	Inv #2833154	-28.75
06/30/2022	Bill Payment (Check)	Mirick O'Connell Attorneys at Law	Inv #539134	-4,595.50